



State Infrastructure Strategy

# **Implementation Progress Summary Report**

July 2023 - June 2024





## Acknowledgement of Country

Infrastructure WA acknowledges the Traditional Custodians throughout Western Australia and their continuing connection to the land, waters and community. We pay our respects to all members of the Aboriginal communities and their cultures, and to Elders both past and present.

## Overview

This summary report forms part of the 2024 implementation progress reporting for the *State Infrastructure Strategy – Foundations for a Stronger Tomorrow* (Strategy), published in August 2022. It provides high-level reporting on the implementation status of the recommendations of the Strategy as at 30 June 2024.

It is supplemented by an [interactive dashboard](#) that has a database of comprehensive information about the status of each government-committed action. This report and the online dashboard are a new, more streamlined reporting approach for the Strategy's implementation program.

Over time, some recommendations and associated activities may become less relevant, due to changing circumstances. Others may become more significant, and a strengthened focus may be needed to meet Western Australia's future infrastructure needs.



# How is implementation progressing?

The Strategy made 93 recommendations as advice to the WA Government. The *WA Government Response*, published in February 2023, outlined support for 98% of the Strategy’s recommendations and listed various actions for implementation.

Further work was undertaken by the Department of the Premier and Cabinet and lead agencies to refine the work program. This resulted in 156 reportable government actions being led by 26 lead agencies and government trading enterprises.

The WA Government has made good progress in implementing actions:

- 31 actions (20%) are complete
- 118 actions (76%) are reported as ‘in progress’ (including 11 that are behind schedule)
- 4 actions have not commenced
- 3 actions have been discontinued.

Since the previous reporting period (February to June 2023), the WA Government has fully implemented a further 21 actions across a range of sectors and cross-cutting themes. The implementation of all the actions relating to the infrastructure delivery cross-cutting theme are now complete. Actions relating to the regional development cross-cutting theme and the education and training sector are nearing completion.

In the area of climate change and sustainability, progress has been made on significant initiatives, such as the [Sectoral emissions reduction strategy for Western Australia](#), published in December 2023. The development of an emissions reduction framework, a climate risk framework and a whole-of-government urban greening strategy is progressing.

Implementation of actions relating to planning and coordination have also advanced. These include:

- expanding the application of the [Infrastructure Development Fund](#)
- progress on METRONET station precinct planning
- drafting of 8 regional planning strategies
- the development and implementation of activation roadmaps for various strategic industrial areas across the state.

Substantial progress is being made in the waste and health sectors. In the waste sector, this includes finalisation of the [State Waste Infrastructure Plan](#). For health, it includes the advancement of various clinical services and infrastructure planning activities, and ongoing implementation of [Sustainable Health Review](#) initiatives.

The implementation of housing sector actions include progress in developing a series of regional housing plans, expansion of the Social and Affordable Housing Investment Fund, and further implementation of WA’s 10-year strategy on homelessness.

## Changes since previous reporting period

21	actions have been <b>completed</b>
5	actions have advanced from <b>‘not commenced’</b> to <b>‘on schedule’</b>
10	actions have shifted from <b>‘on schedule’</b> to <b>‘behind schedule’</b>
3	actions have been <b>discontinued</b>
4	actions have <b>not commenced</b> (down from 11)

Following a decision by the WA Government to cease work on the Water Reform Bill, 3 actions in the water sector have been discontinued. However, the Department of Water and Environmental Regulation (DWER) is undertaking preliminary work to support consideration of development of a new state water strategy and regional water planning program. DWER continues to deliver water resources investigations, allocation planning and advice on a range of water management and water planning matters.

# Progress at a glance

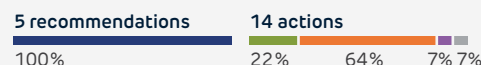
## Cross-cutting themes

### IWA OBSERVATIONS



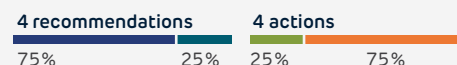
#### Digital connectivity and technology

Improving digital connectivity across the state remains an ongoing issue, especially for outer regional areas and remote Aboriginal communities. Improving digital capability across the infrastructure sector, as well as improving the application of digital technologies, requires ongoing attention.



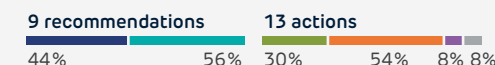
#### Aboriginal cultural heritage, wellbeing and enterprise

There continues to be significant opportunity for the WA Government to support the sustainability and diversification of Aboriginal businesses, particularly as the market focus shifts to housing and renewable energy infrastructure.



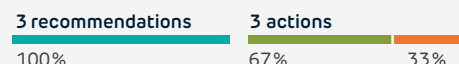
#### Climate change and sustainability

Work continues across the public sector to mitigate and adapt to the impacts of climate change. It is important to maintain momentum on the advancement of key initiatives, such as sector adaptation plans, an emissions reduction framework and the Climate Change Bill.



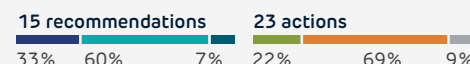
#### Regional development

WA's regions continue to require improved infrastructure to support industry diversification and growth, and liveability. Increasing the housing supply to accommodate key workers and reduce living costs, and providing infrastructure to support the energy transition, remain key areas of focus.



#### Planning and coordination

Infrastructure coordination is a core government function that supports residential and industry land and project development across the state. While some progress has been made, further reforms are needed over the longer-term to support the rollout of land and delivery of housing.



#### Infrastructure delivery

IWA continues to collaborate with governments to inform investment pipelines and understand market capacity impacts. The ability of the public sector to deliver projects on time and within budget is still affected by skilled labour shortages, and the cost of materials and equipment.



#### Level of support in WA Government Response

- Recommendation fully supported
- Recommendation partially supported
- Recommendation not supported

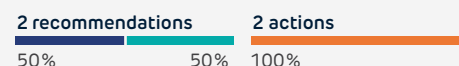
#### Status of government action

- Action complete
- Action on schedule
- Action behind schedule
- Action not commenced
- Action discontinued



#### Asset management

There is still a need for improved, contemporary asset management practices across the public sector. Increasing the sector's ability to support the realisation of benefits from digital technologies and improve service delivery is encouraged.



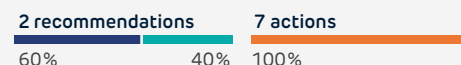
# Sectors

## IWA OBSERVATIONS



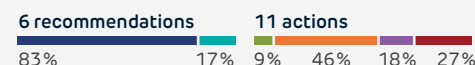
### Energy

There has been significant progress on enabling activities for the energy transition across the state. Embedding learning from technical and social research, such as that completed as part of Project Symphony, is key to developing systems that are secure, reliable and accepted by customers.



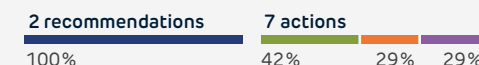
### Water

The WA Government's decision to discontinue water legislation reforms means it will be important to develop policies and strategies to manage increasing competition for limited water resources. Clear priorities will assist decision-making about the development of climate-independent water resources.



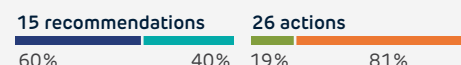
### Waste

Substantial progress is being made on waste sector initiatives, including the finalisation of the State Waste Infrastructure Plan. Further work to establish a recovered-materials approval framework and markets for waste-recovered materials is encouraged.



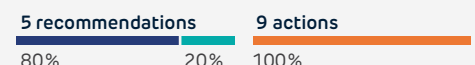
### Transport

Further strategic planning, including the preparation of business cases, has been undertaken for the state's freight network. A contract has been awarded to significantly upgrade the signalling and train control systems on Perth's rail network.



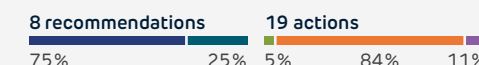
### Housing

Ongoing housing supply deficiencies will require focus, for both social and affordable product, with consideration given to construction market capacity constraints. Responses designed to address housing issues in regional centres should be aligned with each centre's characteristics.



### Health

Significant investments continue to improve health infrastructure, including in hospitals and community-based health facilities. Increasing community-based care and the adoption of digital technologies to improve care and ease pressure on hospitals will continue to be important.



#### Level of support in WA Government Response

- Recommendation fully supported
- Recommendation partially supported
- Recommendation not supported

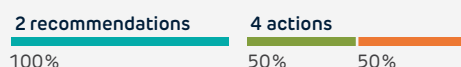
#### Status of government action

- Action complete
- Action on schedule
- Action behind schedule
- Action not commenced
- Action discontinued



### Education and training

Meeting student growth demand projections remains a priority, as does securing future primary and secondary school sites in both greenfield and infill settings. In post-secondary education, progress has been made in planning and investing in future skills and training needs.



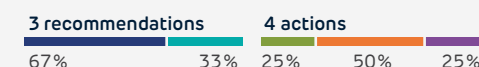
### Arts, culture, sport and recreation

Finalisation and release of strategies to guide the sector are needed to guide investment decision making, particularly in relation to sport and recreation infrastructure. Good progress has been made in delivering a tourism strategy and in preparing destination management plans.



### Justice and public safety

There is a renewed focus on medium and longer-term planning for infrastructure across agencies. The interrelated nature of police, courts and custodial infrastructure, and the trade-offs between distributed and consolidated infrastructure as part of strategic planning, will continue to be important.



## Contact info

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November 2024

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